



Minutes

Audit and Risk Committee Meeting held at 9.00 AM on Wednesday 6 December 2023 in the Bennett Room, Pleasant Creek Historic Precinct, Stawell.

1 Present

Mr Peter Knights (Chair)
Mr Tony Roberts
Cr Rob Haswell
Cr Kevin Erwin

Also in attendance

Mr Brent McAlister Chief Executive Officer
Mr Vaughan Williams, Director Corporate and Community Services
Mr Graham Haylock, Manager Financial Services
Mr Peter Phelan, Coordinator Financial Services
Mr Trenton Fithall, Director Infrastructure and Amenity (Item 7.2)
Ms Camille Buntsma, Manager People and Culture (Item 7.1)
Ms Kate McMahon, Coordinator Health, Safety and Risk (Item 7.1)

2 Apologies

Ms Lynn Jenz and Ms Camille Buntsma

3 Disclosures of a Conflict of Interest at a Council Auspiced Meeting

Nil

4 Confirmation of Minutes from the Previous Meeting

Resolution:

That the minutes from the Audit and Risk Committee meetings dated 13 September 2023 and 11 October 2023 be confirmed.

Moved: Mr Peter Knights

Seconded: Cr Kevin Erwin Carried

Attachment

1. 20230913 Audit and Risk Committee Meeting Minutes
2. 20231011 Audit and Risk Committee Meeting Minutes

5 Notification of Fraud Events

Nil to report

6 Risk Management

6.1 Risk Committee Update

Mr Vaughan Williams lead a discussion on the latest Risk Committee Meeting. Topics mentioned included KPIs forming part of the Risk Management Plan, Occupational Health and Safety issues, to be presented later, to the audit committee and the ongoing review with the EPA.

6.2 Outstanding Audit Action List

Mr Graham Haylock presented the Outstanding Audit Action list for discussion. It was noted that this report will be table at all future meetings.

7 Internal Audit

7.1 OHS Audit

Ms Kate McMahon provided an update of the OHS audit. The audit consisted of 51 items where Council conformed to 25, demonstrated partial conformance to 25 and had one item listed as non-conformance. From the report a list of 28 action items was produced and currently 20 are in progress and 8 have been implemented. The key themes learnt include increasing OHS training, set responsibilities for managers, an online learning system that also helps in investigating incidents, the importance of delegation to the correct employees and that communication is a key factor in OHS measures.

7.2 EPA Audit

Mr Tenton Fithall discussed the EPA audit conducted in November. The auditor visited the Landfills and both Depots, the St Arnaud Pool and attended the office for meetings with staff. Final report not available as yet and will be presented at a later date. He also mentioned Council's General Environmental Duty (GED) that is mandatory going forward, details of which will be included in management training and communicated to all employees.

7.3 Early Learning Centre (ELC) Audit

Mr Vaughan Williams that the Assessment & Rating review was currently ongoing with auditors onsite. There are no preliminary results as the report is yet to be issued. The report will be presented to the Audit Committee at the next meeting.

8 Financial Reporting

8.1 Quarterly Finance Report

Mr Graham Haylock presented the September 2023 Quarterly report. Items discussed included the Council's cash levels and the list of projects carried forward from the prior financial year. It was highlighted that cash reserves were higher than expected due to the receipt of the Financial Assistance Grants in June. Mr Haylock also provided information to the committee on the collection work on Rates debtors and discussed sundry debtors.

Resolution:

That the September Quarterly Report be received and noted.

Attachment

1. Finance Report September 2023

8.2 Carry forward projects breakdown over financial years

Mr Peter Phelan presented a list of Carry Forward projects and statistics on the number of long term projects. Peter also provided a reference to the % of the Carry Forward budget had been spent as of 30 September 2023.

9 General Business

Nil

The meeting closed at 10.25am.

Financial Report

30 September, 2023



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FINANCE REPORT - SEPTEMBER 2023: CARRY FORWARDS

Summary of Variations

The variation between the 2023/24 Adopted Budget and the 2022/23 Actuals made up of the following components: -

| \$000's | |
|---|---------------|
| Opening Cash | |
| Additional Cash @ 30 June 2023 vs 2024 Opening Budgeted Cash Position | 11,490 |
| Explanation of Additional Cash | |
| <i>Carry Forward to 2023/24:</i> | |
| Capital Works | 6,152 |
| Capital Projects | 3,801 |
| Operating Projects | 1,312 |
| Operating Programs | 440 |
| | 11,705 |

Summary of Carry Forwards

| | \$ Carry Forward | \$ Actuals (Sept Qtr) |
|--|---------------------|-----------------------------|
| Capital Works | | |
| Expenditure budgeted for in 2022/23 - to be expended in 2023/24 | | |
| Buildings program | | |
| Stawell Animal Pound | 23,058 | - |
| North Park Leisure Complex (SSAC) | 155,304 | 534 |
| St Arnaud Pool Complex - Pool | 2,795 | - |
| Energy Efficiency Project | 34,183 | 20,955 |
| St Arnaud Tennis Club Renewal | 28,000 | 782 |
| Navarre Recreation Reserve | 22,740 | - |
| Stawell Library Refurbishment | 272,148 | 2,700 |
| Great Western Netball Clubrooms | 53,300 | 500 |
| Buildings program Subtotal | 591,528 | 25,471 |
| Heavy Plant Replacement Program | 22,385 | - |
| Roads program | | |
| Final Seal Program .. McKay Rd | 3,548 | - |
| Final Seal Program .. School rd | 11,000 | - |
| Final Seal Program .. McKay Rd | 8,500 | - |
| Kerb & Channel Program .. Montague St | 33,750 | - |
| Major rural roads Program .. Salt Creek Rd | 360,756 | 12,792 |
| Resheeting Program .. Tottington Rd | 15,000 | - |
| Rural & Residential Program .. Glenvale Rd | 10,000 | - |
| Transport dev Program .. Baldwin Plains Rd | 900,000 | - |
| Transport dev Program .. Queens Ave | 49,556 | 28,117 |
| Urban Rd Improvement Program .. Stawell - Sumner St | 36,776 | 383 |
| Rehabilitation Program .. Banyena - Pimpinio Rd | 711,859 | 50,384 |
| Rehabilitation Program .. Crowlands Rd | 31,342 | 38,425 |
| Rehabilitation Program .. Lake Rd | 69,633 | - |
| Inf Footpaths Program .. Stawell - Abattoir Rd | 4,200 | - |
| Inf Bridge Renewal Program .. - Baldwin Plains Rd | 110,000 | 5,000 |
| Inf Bridge Renewal Program .. Carrols Bridge Rd | 112,000 | - |
| Inf Bridge Renewal Program .. Dunolly Rd | 33,000 | - |
| Inf Bridge Renewal Program .. Greens Creek Rd | 500,000 | - |
| Inf Bridge Renewal Program .. Kooreh Rd | 428,000 | - |
| Inf Bridge Renewal Program .. Landsborough Rd | 6,581 | 11,700 |
| Inf Bridge Renewal Program .. Landsborough Rd | 794,477 | 315,882 |
| Inf Bridge Renewal Program .. Landsborough Rd | 16,436 | - |
| Inf Bridge Renewal Program .. Wallaloo East Rd | 110,000 | 5,000 |
| Inf Bridge Renewal Program ..Wallaloo East Rd | 500,000 | - |
| Inf Bridge Renewal Program .. Wallaloo East Road | 271,515 | - |
| Inf Bridge Renewal Program .. Wallaloo East Rd | 157,515 | 12,800 |
| Inf - Streetscape Program ..School Rd | 7,818 | - |
| Inf - Streetscape Program ..St Arnaud Napier St | 44,485 | - |
| Inf - Streetscape Program ..Halls Gap Peak Trailhead | 200,000 | - |
| Roads program Subtotal | 5,537,747 | 480,483 |
| | 6,151,660 | 505,954 |

Capital Projects

| | | |
|---|------------------|----------------|
| Stawell Aerodrome Open Spaces | 186,490 | 26,352 |
| St Arnaud Sporting Club | 43,905 | - |
| Central Park Netball Court Upgrade | 97,525 | - |
| Waste Action Plan | 834,294 | 16,705 |
| Halls Gap Rear Laneway | 200,000 | - |
| Great Western Trail | 377,257 | 600 |
| Heath Street Bridge Halls Gap | 589,684 | 169,946 |
| North Park Netball Courts - Sporting Surfaces | 45,000 | 12,894 |
| Bellfield Bikepath Development, Halls Gap | 10,294 | - |
| Stawell Skate Park - Minor Structures | 518,160 | 613,050 |
| Stawell Cemetery - Site Prep | 296,288 | 25,032 |
| Stawell Cemetery - Water Infrastructure | 50,000 | - |
| Cultural Heritage Trail - Minor Structures | 16,775 | 3,100 |
| Walkers Lake Reserve | 111,884 | - |
| Emergency Recovery | 128,000 | 24,064 |
| Walkers Lake Access Path | 75,000 | - |
| Transfer Station Upgrade | 220,515 | 35,199 |
| | 3,801,071 | 926,942 |

Operating Projects

| | | |
|---|------------------|----------------|
| Great Western Future Plan | 14,173 | - |
| Community Grants Program | 14,385 | 85,967 |
| Marnoo Flood Study | 12,800 | - |
| Stawell Flood Investigation | 132,000 | 17,685 |
| St Arnaud Retention Dam Flood Mitigation | 65,000 | 4,800 |
| Increased Capacity Marrang Kinder & ELC | 79,998 | 33,810 |
| Community-Wide Approach to Resilience | 150,000 | - |
| LG Business Concierge & Hospitality | 60,000 | - |
| Ready for Life, Early years | 149,850 | 2,206 |
| Gatherings 2023 | 48,000 | 48,000 |
| RCTP - ERP project (Corporate Systems) | 142,273 | 39,543 |
| RCTP - EDRMS project (Records System) | 152,443 | - |
| CCCF Sustainability Support | 73,039 | 41,145 |
| Great Western Clubrooms Detailed Design | 60,000 | - |
| Northern Grampians Public Place Recycling | 157,678 | 3,420 |
| | 1,311,639 | 276,576 |

Operating Programs

| | | |
|---|----------------|---------------|
| Information Services - Cyber Audit | 20,000 | - |
| Information Services - Equipment replacement | 18,000 | - |
| KISP | 49,406 | 1,846 |
| Workforce Planning work | 30,000 | - |
| Kinder Central Enrolment | 26,327 | - |
| Heritage Study; OS Strategy; Sport & Rec Strategy | 171,114 | 77,665 |
| Stawell & Great Western & St Arnaud Planning | 42,500 | - |
| Home Maintenance | 7,503 | - |
| Aged Friendly Communities | 28,590 | - |
| Aged Services | 41,740 | - |
| Aged Services - Flexible Service Response | 5,194 | - |
| | 440,374 | 79,511 |

Total Carry Forwards **11,704,744** **1,788,983**

Cash Flow Statement as at 30 September, 2023

| | Actuals | Forecast Budget | Adopted Budget | Forecast vs Adopted \$ | % of Forecast used | |
|---|--------------------|---------------------|---------------------|------------------------|--------------------|---|
| Cash flows from operating activities | | | | | | |
| Rates and charges | 5,555,757 | 20,261,000 | 20,135,000 | 126,000 | 27.4% | |
| Statutory fees and fines | 35,489 | 356,000 | 356,000 | - | 10.0% | |
| User fees | 475,372 | 1,955,000 | 1,955,000 | - | 24.3% | |
| Grants Operating | 1,692,443 | 11,103,000 | 11,103,000 | - | 15.2% | |
| Grants Capital | 109,920 | 5,607,000 | 5,607,000 | - | 2.0% | |
| Contributions Operating | 24,627 | 73,000 | 73,000 | - | 33.7% | |
| Contributions Capital | | 108,000 | 108,000 | - | 0.0% | |
| Interest received | 71,503 | 221,000 | 221,000 | - | 32.4% | |
| Other | 281,806 | 542,000 | 542,000 | - | 52.0% | |
| Employee costs | (5,107,366) | (19,167,000) | (19,039,000) | (128,000) | 26.6% | 1 |
| Materials and services | (3,899,756) | (12,351,512) | (10,427,000) | (1,924,512) | 31.6% | 1 |
| Other payments | (334,647) | (1,175,385) | (1,161,000) | (14,385) | 28.5% | 1 |
| Net cash provided by operating activities | (1,094,851) | 7,532,103 | 9,473,000 | (1,940,897) | -14.5% | |
| Cash flows from investing activities | | | | | | |
| Payments for Property, infrastructure, Plant & Equipment | (2,658,130) | (21,523,848) | (11,882,000) | (9,641,848) | 12.3% | 1 |
| Proceeds from sale of Property, infrastructure, Plant & Equipment | - | 90,000 | 90,000 | - | 0.0% | |
| Net cash used in investing activities | (2,658,130) | (21,433,848) | (11,792,000) | (9,641,848) | 12.4% | |
| Cash flows from financing activities | | | | | | |
| Finance costs | - | (43,000) | (43,000) | - | 0.0% | |
| Net cash used in financing activities | - | (43,000) | (43,000) | - | 0.0% | |
| Net decrease / increase in Cash & Cash Equivalents | (3,752,982) | (13,944,745) | (2,362,000) | (11,582,745) | 26.9% | 1 |
| Cash & Cash Equivalents at beginning of period | 26,623,024 | 26,623,024 | 15,133,000 | 11,490,024 | 100.0% | |
| Cash & Cash Equivalents at end of period | 22,870,042 | 12,678,279 | 12,771,000 | (92,721) | 180.4% | |

Notes:

1 Forecast Budget adjusted to recognise prior year projects carried forward into the current year.

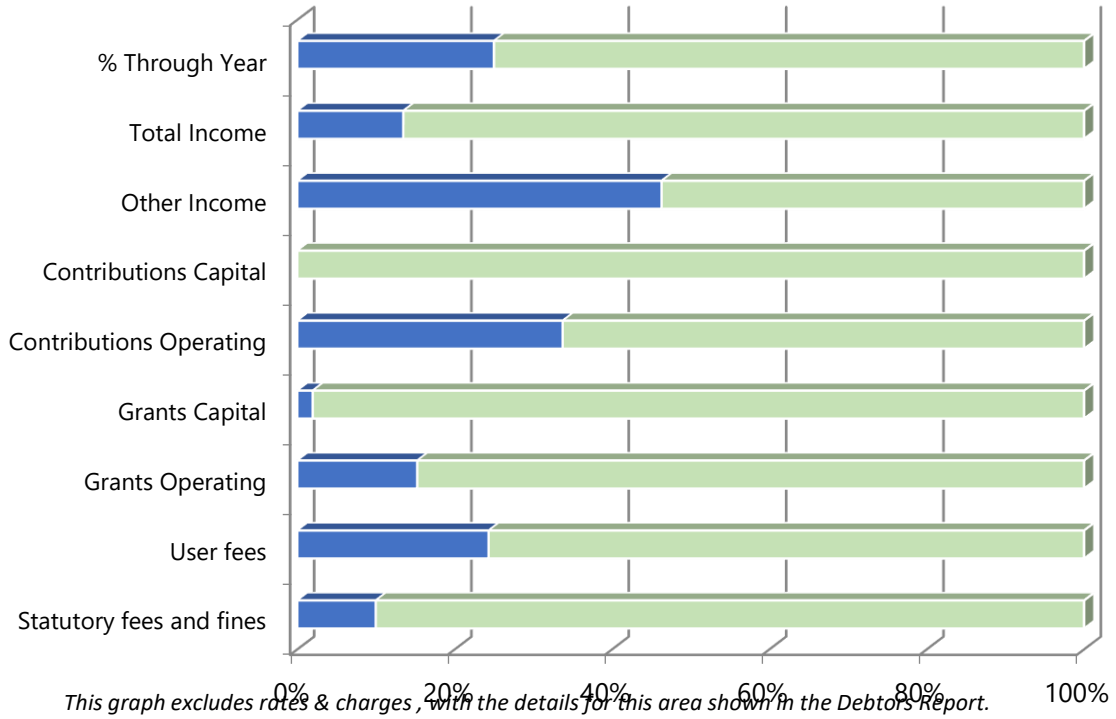
Operating Statement as at 30 September, 2023

| | Actuals | Forecast Budget | Adopted Budget | Forecast vs Adopted \$ | % of Forecast used | |
|---|-------------------|--------------------|--------------------|------------------------|--------------------|---|
| Revenue | | | | | | |
| Rates and charges | 20,260,893 | 20,261,000 | 20,135,000 | 126,000 | 100.0% | 1 |
| Statutory fees and fines | 35,489 | 356,000 | 356,000 | - | 10.0% | |
| User fees | 475,372 | 1,955,000 | 1,955,000 | - | 24.3% | |
| Grants Operating | 1,692,443 | 11,103,000 | 11,103,000 | - | 15.2% | |
| Grants Capital | 109,920 | 5,607,000 | 5,607,000 | - | 2.0% | |
| Contributions Operating | 24,627 | 73,000 | 73,000 | - | 33.7% | |
| Contributions Capital | - | 108,000 | 108,000 | - | 0.0% | |
| Other Income | 353,309 | 763,000 | 763,000 | - | 46.3% | |
| Total Revenue | 22,952,053 | 40,226,000 | 40,100,000 | 126,000 | | |
| Expenses | | | | | | |
| Employee costs | 5,062,435 | 19,167,000 | 19,039,000 | 128,000 | 26.4% | 2 |
| Materials and Services | 5,780,589 | 12,351,512 | 10,427,000 | 1,924,512 | 46.8% | 2 |
| Depreciation | - | 14,276,000 | 14,276,000 | - | 0.0% | |
| Amortisation - Right of Use Assets | - | 40,000 | 40,000 | - | 0.0% | |
| Borrowing costs | - | 43,000 | 43,000 | - | 0.0% | |
| Other expenses | 334,647 | 1,175,385 | 1,161,000 | 14,385 | 28.5% | 2 |
| Total expenses | 11,177,671 | 47,052,897 | 44,986,000 | 2,066,897 | 23.8% | |
| Surplus (Deficit) for the period | 11,774,382 | (6,826,897) | (4,886,000) | (1,940,897) | -172.5% | |

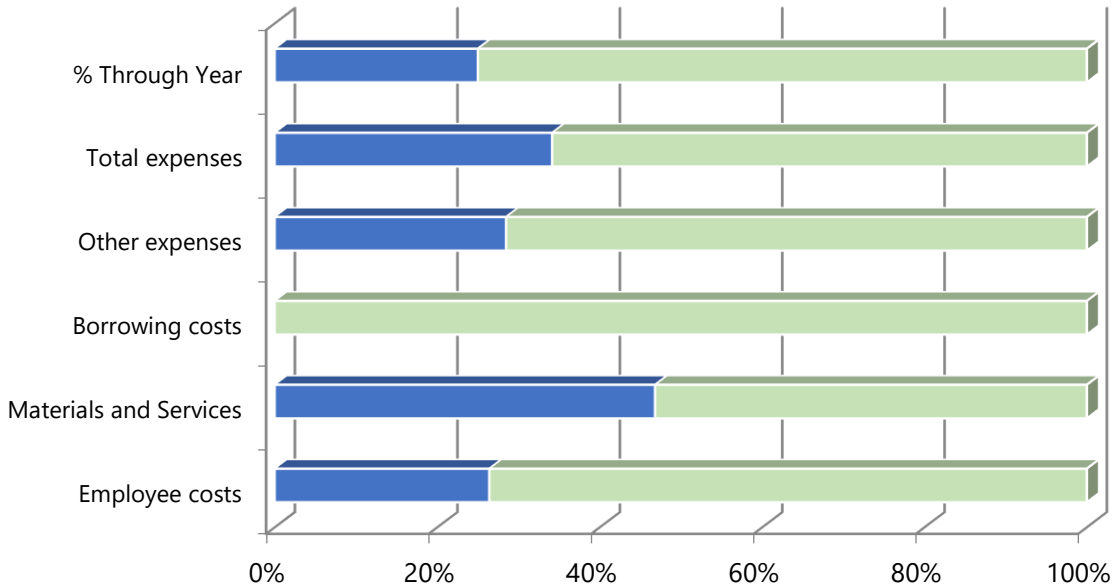
Notes:

- 1 Forecast Budget adjusted to recognise supplementary rates
- 2 Forecast Budget adjusted to recognise prior year projects carried forward into the current year.

Ordinary Operating Revenue Progress



Ordinary Operating Expenditure Progress



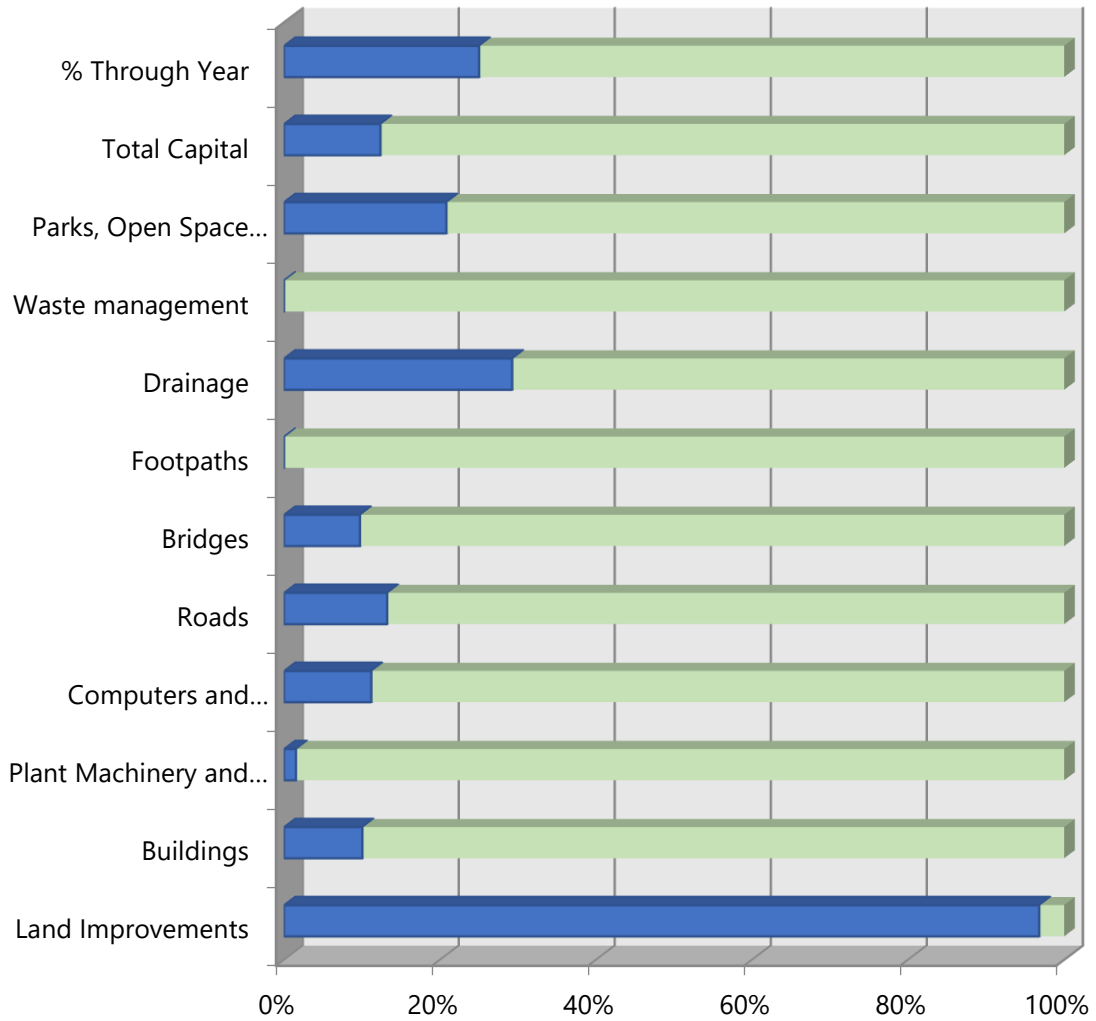
Capital Works as at 30 September, 2023

| | Actuals | Forecast Budget | Adopted Budget | Forecast vs Adopted \$ | % of Forecast used | |
|--|------------------|-------------------|-------------------|------------------------|--------------------|---|
| Revenue | | | | | | |
| Land Improvements | 3,872 | 4,000 | - | 4,000 | 96.8% | |
| Buildings | 233,135 | 2,322,928 | 1,731,400 | 591,528 | 10.0% | 1 |
| Total Property | 237,007 | 2,326,928 | 1,731,400 | 595,528 | 10.2% | |
| Plant Machinery and Equipment | 14,661 | 963,385 | 941,000 | 22,385 | 1.5% | 1 |
| Computers and telecommunications | 7,015 | 62,700 | 62,700 | - | 11.2% | |
| Total Plant and Equipment | 21,676 | 1,026,085 | 1,003,700 | 22,385 | 2.1% | |
| Roads | 995,613 | 7,534,194 | 5,105,984 | 2,428,210 | 13.2% | 1 |
| Bridges | 385,841 | 3,963,524 | 924,000 | 3,039,524 | 9.7% | 1 |
| Footpaths | - | 262,000 | 262,000 | - | 0.0% | |
| Drainage | 23,401 | 80,000 | 75,800 | 4,200 | 29.3% | |
| Waste management | - | 1,549,294 | 715,000 | 834,294 | 0.0% | 1 |
| Parks, Open Space and Streetscapes | 994,591 | 4,777,707 | 2,060,000 | 2,717,707 | 20.8% | 1 |
| Total Infrastructure | 2,399,447 | 18,166,719 | 9,142,784 | 9,023,935 | 13.2% | |
| Total Capital Works Expenditure | 2,658,130 | 21,519,732 | 11,877,884 | 9,641,848 | 12.4% | |

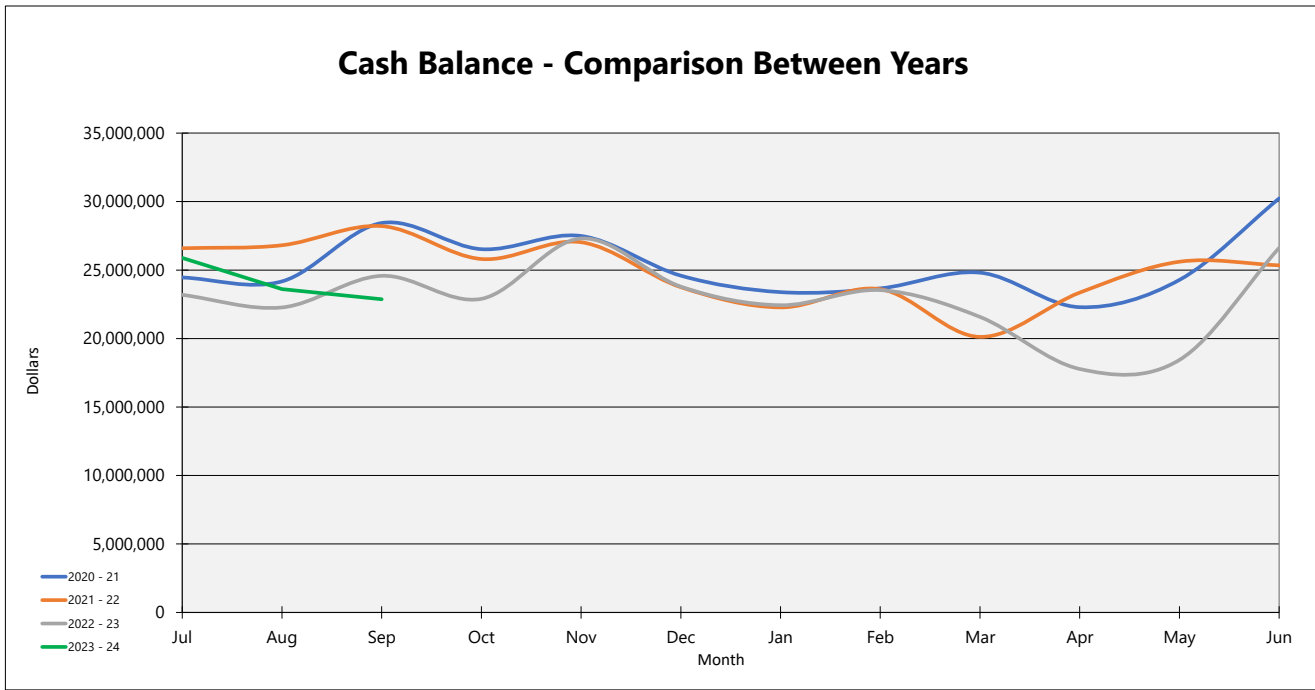
Notes:

1 Forecast Budget adjusted to recognise prior year projects carried forward into the current year.

Capital & Project Expenditure Progress



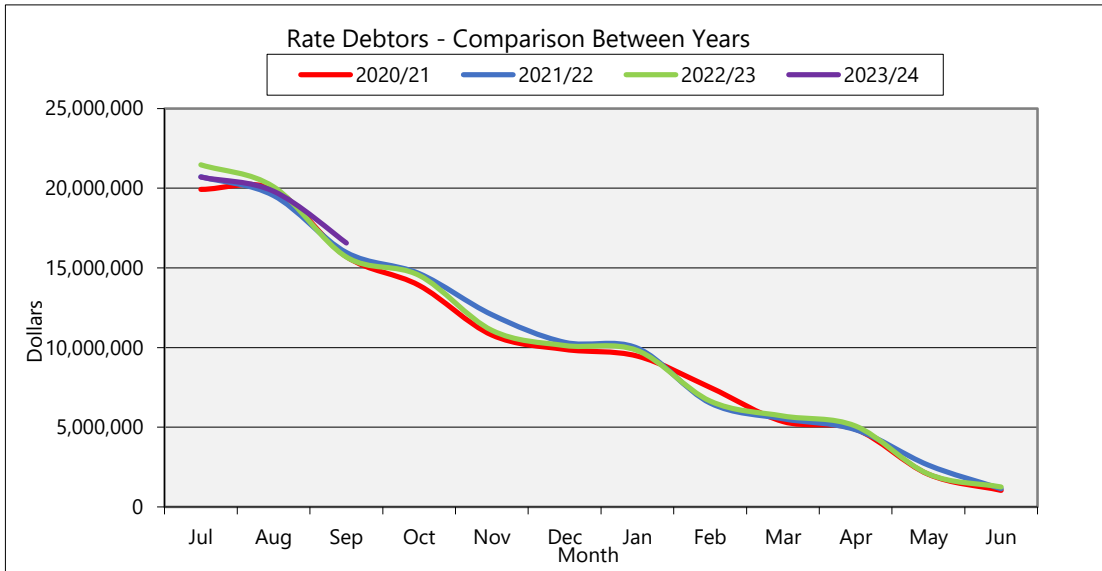
Cash and Investments as at 30 September, 2023



Total Cash Balance at Month End

| | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun |
|------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 2019 - 20 | 18,642,143 | 18,424,373 | 20,885,437 | 20,496,673 | 22,711,437 | 22,520,759 | 21,226,659 | 23,831,676 | 21,993,073 | 19,771,946 | 25,394,596 | 27,206,212 |
| 2020 - 21 | 24,458,405 | 24,173,971 | 28,436,358 | 26,525,969 | 27,490,366 | 24,592,324 | 23,388,847 | 23,663,702 | 24,811,535 | 22,290,630 | 24,280,838 | 30,230,677 |
| 2021 - 22 | 26,594,594 | 26,813,020 | 28,211,375 | 25,807,441 | 27,033,930 | 23,750,045 | 22,274,406 | 23,607,188 | 20,121,050 | 23,354,913 | 25,609,380 | 25,346,744 |
| 2022 - 23 | 23,190,093 | 22,271,414 | 24,579,815 | 22,898,950 | 27,307,669 | 23,789,682 | 22,432,629 | 23,536,006 | 21,579,899 | 17,776,702 | 18,436,519 | 26,623,024 |
| 2023 - 24 | 25,886,555 | 23,604,567 | 22,870,042 | | | | | | | | | |

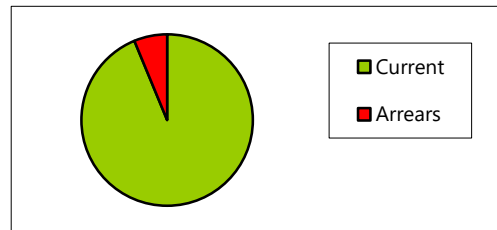
Debtors Reports as at 30 September, 2023



Rates Debtors YTD

Current
Arrears
Total

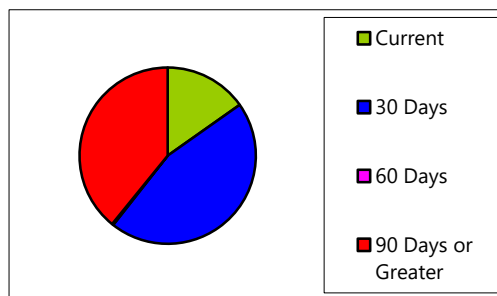
| | \$ | % |
|--------------|-------------------|-------------|
| Current | 15,530,494 | 94% |
| Arrears | 1,033,751 | 6% |
| Total | 16,564,245 | 100% |



Sundry Debtors YTD

Current
30 Days
60 Days
90 Days or Greater
Total

| | \$ | % |
|--------------------|----------------|-------------|
| Current | 104,691 | 15.2% |
| 30 Days | 312,188 | 45.4% |
| 60 Days | 1,799 | 0.3% |
| 90 Days or Greater | 269,160 | 39.1% |
| Total | 687,837 | 100% |



Details:

| | |
|--------------------|---|
| Current | Not due yet. |
| Current | A \$ 20k invoice for software reimbursement is due from Southern Grampians Shire and a \$ 26k invoice is due for HACC services from Grampians Health Care |
| 30 days | \$ 266k is for rates in lieu of which only a quarter was due by 30th September. |
| 90 Days or Greater | \$ 165k Department of Jobs made up of two grant instalments, Heath Street Bridge and Stawell Housing Project and a long standing cemetery debt of \$ 61k. |

Loan Report - Budget 2023/24

Borrowing Principles:

Indebtedness

Our level of debt will not exceed 60% or \$12.1 million of rates and charges revenue.

Indebtedness Calculation Check 4.9% ✓

Debt Servicing Costs

Our level of annual debt servicing costs (principal plus Interest) will not exceed 5% or \$2 million of our total operating revenue.

Debt Servicing Calculation Check 0.2% ✓

Loans Budgeted 2023/24

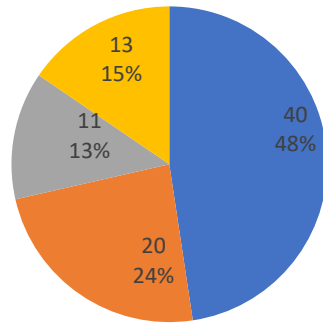
Principal

| | \$000's |
|---------------------------------------|---------|
| Loans Outstanding as at 30 June, 2023 | 1,000 |
| Add proposed new loans 2023/24 | - |
| Less scheduled repayments 2023/24 | 0 |
| Loans Outstanding as at 30 June, 2024 | 1,000 |

Expiry of Existing Loans

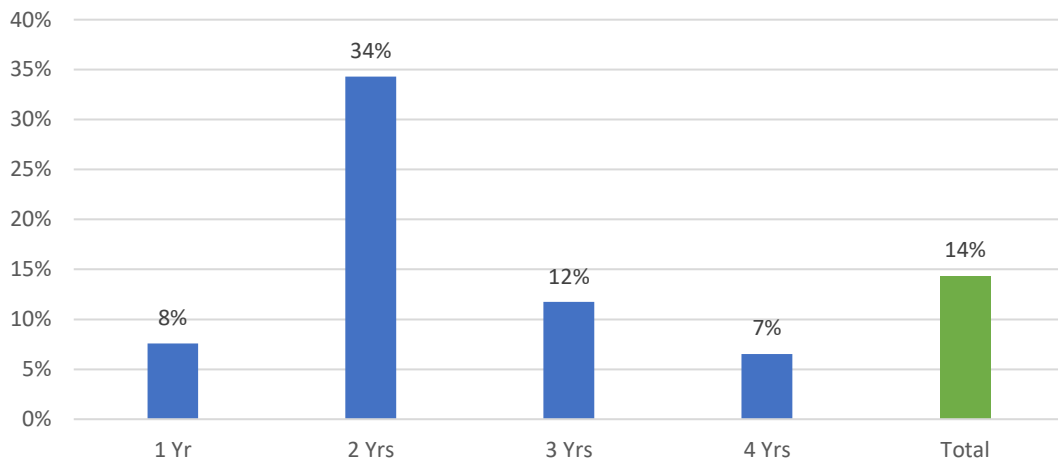
| | Expiry | Current Balance \$000's |
|---------|--------|----------------------------|
| Loan 20 | Jun-26 | 1,000 |
| | | 1,000 |

Breakdown of Carry Forwards by Years



■ 1 Yr ■ 2 Yrs ■ 3 Yrs ■ 4 Yrs

% of Total 2024 Budget Complete September 2023



| Carry Forward Report | 2024 | | | | 2023 | | | | 2022 | | | | 2021 | | | | |
|---|-----------|-----------------|---------------|--------------|-----------|-----------------|---------------|--------------|-----------|-----------------|---------------|--------------|-----------|-----------------|---------------|--------------|--|
| * As of September 30, 2023 | | (excl CF) | | | | (excl CF) | | | | (excl CF) | | | | (excl CF) | | | |
| Capital Works | Exp * | Budget Forecast | Carry Forward | Total Budget | Exp | Budget Forecast | Carry Forward | Total Budget | Exp | Budget Forecast | Carry Forward | Total Budget | Exp | Budget Forecast | Carry Forward | Total Budget | |
| Operating Projects | | | | | | | | | | | | | | | | | |
| Great Western Future Plan | - | - | 14,173 | 14,173 | - | - | 14,173 | 14,173 | - | - | 14,173 | 14,173 | 48,827 | - | 72,450 | 72,450 | |
| Great Western Clubrooms Detailed Design | - | - | 60,000 | 60,000 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Community Grants Program | 85,967 | - | 14,385 | 14,385 | 12,018 | - | 26,403 | 26,403 | 215,690 | - | - | - | - | - | - | - | |
| Emergency Recovery | 24,064 | - | 128,000 | 128,000 | - | 128,000 | - | 128,000 | - | - | - | - | - | - | - | - | |
| Walkers Lake Reserve | - | - | 49,985 | 49,985 | 15 | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - | - | - | - | |
| Walkers Lake Access Path | - | - | 75,000 | 75,000 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Walkers Lake Reserve | - | - | 61,899 | 61,899 | 8,379 | - | 70,278 | 70,278 | 29,880 | - | 100,158 | 100,158 | 172 | 20,000 | - | 20,000 | |
| Marnoo Flood Study | - | - | 12,800 | 12,800 | 51,200 | - | 64,000 | 64,000 | - | 64,000 | - | 64,000 | - | - | - | - | |
| Stawell Flood Investigation | 17,685 | - | 132,000 | 132,000 | - | - | 60,000 | 60,000 | - | 60,000 | - | 60,000 | - | - | - | - | |
| St Arnaud Retention Dam Flood Mitigation | 4,800 | - | 65,000 | 65,000 | - | 65,000 | - | 65,000 | - | - | - | - | - | - | - | - | |
| Increased Capacity Marrang Kinder & ELC | 33,810 | - | 79,998 | 79,998 | 70,002 | 150,000 | - | 150,000 | - | - | - | - | - | - | - | - | |
| Community-Wide Approach to Resilience | - | - | 150,000 | 150,000 | - | 150,000 | - | 150,000 | - | - | - | - | - | - | - | - | |
| Projects - RCTP - ERP project | 39,543 | - | 142,273 | 142,273 | 107,727 | 250,000 | - | 250,000 | - | - | - | - | - | - | - | - | |
| Projects - RCTP - EDRMS project | - | - | 152,443 | 152,443 | 17,557 | 170,000 | - | 170,000 | - | - | - | - | - | - | - | - | |
| CCCF Sustainability Support | 41,145 | - | 73,039 | 73,039 | 63,835 | - | 66,874 | 66,874 | - | - | - | - | - | - | - | - | |
| Nth Grampians Public Place Recycling | 3,420 | - | 157,678 | 157,678 | 2,322 | 160,000 | - | 160,000 | - | - | - | - | - | - | - | - | |
| LG Business Concierge & Hospitality - | - | - | 60,000 | 60,000 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Ready for Life, Early years | 2,206 | - | 149,850 | 149,850 | - | 20,400 | - | 20,400 | - | - | - | - | - | - | - | - | |
| Gatherings | 48,000 | - | 48,000 | 48,000 | 23,000 | 71,000 | 23,000 | 94,000 | - | - | - | - | - | - | - | - | |
| | | | | | | | | | | | | | | | | | |
| Operating | | | | | | | | | | | | | | | | | |
| Information Services Admin | - | - | 20,000 | 20,000 | 8,710 | 51,400 | 62,403 | 113,803 | 5,897 | 55,000 | 13,300 | 68,300 | 522,293 | 545,935 | - | 545,935 | |
| Information Services Com Systems | - | - | 18,000 | 18,000 | 692,633 | 1,445,500 | 121,907 | 1,567,407 | 2,930 | 70,000 | 15,800 | 85,800 | 668,652 | 706,390 | - | 706,390 | |
| KISP | 1,846 | - | 49,406 | 49,406 | 27,594 | - | 35,000 | 35,000 | - | - | 35,000 | 35,000 | - | - | 35,000 | 35,000 | |
| Workforce Planning work | - | - | 30,000 | 30,000 | - | 30,000 | - | 30,000 | - | - | - | - | - | - | - | - | |
| Kinder Central Enrolment | - | - | 26,327 | 26,327 | 4,787 | - | 20,634 | 20,634 | 12,366 | - | 33,000 | 33,000 | 70,402 | - | 58,539 | 58,539 | |
| Heritage Study; OS Strategy; Spoer & Rec Strategy | 77,665 | - | 171,114 | 171,114 | 98,886 | 270,000 | - | 270,000 | - | - | - | - | - | - | - | - | |
| Stawell & Westen & St Arnaud Planning | - | - | 42,500 | 42,500 | 7,500 | 52,000 | - | 52,000 | - | - | - | - | - | - | - | - | |
| Home Maintenance | - | - | 7,503 | 7,503 | - | 9,559 | - | 9,559 | - | - | - | - | - | - | - | - | |
| Aged Friendly Communities | - | - | 28,590 | 28,590 | 51,054 | - | 79,644 | 79,644 | 656 | - | 80,300 | 80,300 | - | - | 80,300 | 80,300 | |
| 18-19 HACCPYP | - | - | 41,740 | 41,740 | - | - | 41,740 | 41,740 | 2,860 | - | 44,600 | 44,600 | - | - | 44,600 | 44,600 | |
| HACCPYP - Flexible Service Response | - | - | 5,194 | 5,194 | - | 655 | 4,542 | 5,197 | - | - | - | - | - | - | - | - | |
| | | | | | | | | | | | | | | | | | |
| Project Grants & Contributions | | | | | | | | | | | | | | | | | |
| Income Carried forward | | | | - | | | 860,500 | 860,500 | - | - | - | - | - | - | - | - | |
| | | | | | | | | | | | | | | | | | |
| | 1,788,983 | 765,000 | 11,704,744 | 12,469,744 | 5,261,835 | 10,570,981 | 3,620,500 | 14,191,481 | 4,012,772 | 4,772,887 | 3,212,478 | 7,985,365 | 3,074,236 | 3,192,780 | 2,091,703 | 5,284,483 | |